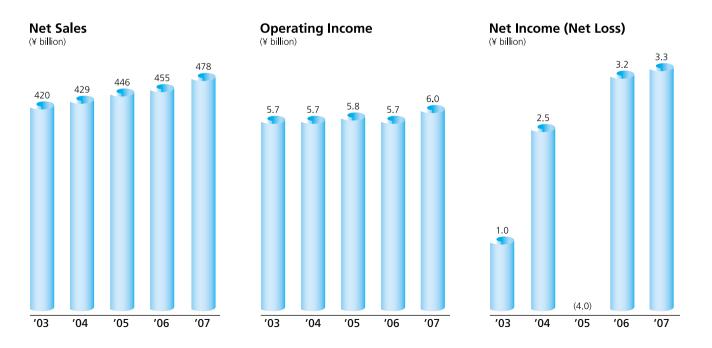
Consolidated Financial Highlights

Japan Pulp and Paper Company Limited and Consolidated Subsidiaries Years ended March 31, 2007, 2006 and 2005

	(e	Thousands of U.S. Dollars (except per share figures)		
	2007	2006	2005	2007
Net Sales	¥478,276	¥454,576	¥445,552	\$4,053,183
Operating Income	5,950	5,713	5,767	50,421
Net Income (Net Loss)	3,307	3,177	(3,993)	28,023
Net Assets	71,036	68,416	59,884	601,998
Total Assets	275,887	261,582	256,749	2,338,027
Per Share Data (yen and U.S. dollars):				
Net Income (Net Loss)	¥22.51	¥21.61	¥(28.00)	\$0.19
Net Income (fully diluted)	21.14	19.78		0.18

Note:Unless otherwise specified, all dollar figures in this annual review refer to U.S. currency. All U.S. dollar amounts are presented solely for the readers' convenience and are translated at ¥118=US\$1, the approximate exchange rate at March 30, 2007.



Consolidated Statements of Income

Japan Pulp and Paper Company Limited and Consolidated Subsidiaries Years ended March 31, 2007 and 2006

	Millions	Millions of Yen	
	2007	2006	2007
Net Sales	¥478,276	¥454,576	\$4,053,183
Cost of Sales	441,625	419,414	3,742,587
Gross profit	36,650	35,162	310,596
Selling, General and Administrative Expenses	30,701	29,449	260,175
Operating income		5,713	50,421
Non-Operating Income:			
Interest and dividend income	888	745	7,522
Equity in earnings of affiliates	57	35	482
Other	370	387	3,139
Total	1,315	1,167	11,143
Non-Operating Expenses:			
Interest expenses	882	860	7,471
Other	121	125	1,021
Total	1,002	985	8,493
Ordinary income	6,262	5,894	53,071
Extraordinary Income:			
Gain on sales of fixed assets	125	234	1,059
Other	71	152	599
Total	196	386	1,658
Extraordinary Loss:			
Loss on devaluation of investment securities	104	42	884
Other	146	187	1,242
Total	251	229	2,126
Income before Income Taxes and Minority Interests	6,207	6,052	52,603
Income Taxes	2,916	1,605	24,710
Deferred income taxes	(114)	1,091	(970)
Minority Interests	99	179	841
Net income	¥ 3,307	¥ 3,177	\$ 28,023
	Y	Yen	
Per Share:	V22 54	V24 64	
Net income		¥21.61	\$0.19
Cash dividends	<u>9.00</u>	8.00	0.08

Please see accompanying Basis for Preparing Consolidated Financial Statements and Notes to Consolidated Financial Statements.

Consolidated Balance Sheets

Japan Pulp and Paper Company Limited and Consolidated Subsidiaries Years ended March 31, 2007 and 2006

	Millions	Thousands of U.S. Dollars	
ASSETS	2007	2006	2007
Current Assets:			
Cash on hand and in banks	¥ 2,634	¥ 2,405	\$ 22,322
Trade notes and accounts receivable	152,412	135,669	1,291,628
Inventories	22,006	18,586	186,492
Deferred tax assets - current	2,447	2,441	20,739
Other	2,753	2,524	23,327
Allowance for doubtful accounts	(2,466)	(2,117)	(20,899
Total current assets	179,786	159,508	1,523,609
Property and Equipment:			
Building and structures	26,305	27,263	222,922
Land	12,378	12,397	104,895
Other	4,582	4,877	38,830
Total property and equipment	43,264	44,537	366,648
Intangible Fixed Assets	1,664	2,105	14,103
Investments and Advances:			
Investments in securities	47,376	50,940	401,491
Long-term loans	1,872	2,564	15,860
Deferred tax assets - noncurrent	678	566	5,748
Other	1,247	1,363	10,567
Total investments and advances	51,173	55,433	433,667
Total Assets	¥275,887	¥261,582	\$2,338,027

Please see accompanying Basis for Preparing Consolidated Financial Statements and Notes to Consolidated Financial Statements.

LIABILITIES AND NET ASSETS	Million:	Millions of Yen			
(LIABILITIES, MINORITY INTERESTS AND SHAREHOLDERS' EQUITY)	2007	2006	2007		
Current Liabilities:					
Trade notes and accounts payable	¥120,630	¥111,609	\$1,022,287		
Short-term debt		18,240	162,243		
Commercial paper	15,000	7,000	127,119		
Income taxes payable	1,858	1,307	15,744		
Other	7,442	7,305	63,069		
Total current liabilities	164,074	145,462	1,390,461		
Long-Term Liabilities:					
Bonds	17,840	19,061	151,186		
Long-term debt	15,243	17,446	129,182		
Deferred tax liabilities	1,281	3,680	10,858		
Reserve for employee's retirement benefits	1,525	1,363	12,921		
Other	4,888	4,548	41,420		
Total long-term liabilities	40,777	46,099	345,567		
Minority Interests	_	1,605	_		
Shareholders' Equity:					
Common stock	_	15,869	_		
Additional paid-in capital	_	14,462			
Retained earnings	_	29,481	_		
Unrealized gain on holdings of securities	_	8,999	_		
Foreign currency translation adjustments	_	(181)	_		
Treasury stock		(215)	_		
Total shareholders' equity		68,416			
Total Liabilities, Minority Interests and Shareholders' Equity	¥ —	¥261,582	<u> </u>		
Net Assets:					
Shareholders' equity					
Common stock	¥16,480	_	\$139,660		
Additional paid-in capital	15,073	_	127,736		
Retained earnings	31,609	_	267,877		
Treasury stock	(237)	_	(2,009)		
Total shareholders' equity	62,925		533,265		
Revaluation and translation adjustments					
Unrealized gain on holdings of securities	6,553	_	55,538		
Gain on deferred hedges	5	_	38		
Foreign currency translation adjustment	(54)	_	(461)		
Total revaluation and translation adjustments	6,504		55,116		
Minority Interests	1,607	_	13,618		
Total net assets			601,998		
Total Liabilities and Net Assets	¥275,887	_	\$2,338,027		

Consolidated Statements of Changes in Equity

Japan Pulp and Paper Company Limited and Consolidated Subsidiaries Years ended March 31, 2007

Millions of Yen

	Shareholders' Equity					Revaluati					
	Common stock	Additional paid-in capital	Retained earnings	Treasury stock	Total sharehold- ers' equity	Unrealized gain on holdings of securities	Gain on deferred hedges	Foreign currency translation adjustments	Total revaluation and translation adjustments	Minority interests	Total equity
Balance at March 31, 2006											
(Millions of yen)	¥15,869	¥14,462	¥29,481	¥(215)	¥59,598	¥8,999		¥(181)	¥8,819	¥1,605	¥70,022
Changes during the period	_	_	_	_	_	_	_	_	_	_	_
New issue of stock	611	611	_	_	1,221	_	_	_	_	_	1,221
Surplus dividend	_	_	(1,175)	_	(1,175)	_	_	_	_	_	(1,175)
Directors' bonus of											
profit appropriation	_	_	(82)	_	(82)	_	_	_	_	_	(82)
Net income	_	_	3,307	_	3,307	_	_	_	_	_	3,307
Purchase of treasury stock	_	_	_	(24)	(24)	_	_	_	_	_	(24)
Disposal treasury stock	_	0	_	2	3	_	_	_	_	_	3
Changes in the scope of consolidation	_	_	78	_	78	_	_	_	_	_	78
Changes, net, in items other than shareholders' equity	_	_	_	_	_	(2,446)	5	126	(2,315)	1	(2,313)
Total changes during the period (Millions of yen)	611	611	2,128	(22)	3,328	(2,446)	5	126	(2,315)	1	1,014
Balance at March 31,2007	¥16,480	¥15,073	¥31,609	¥(237)	¥62,925	¥6,553	¥5	¥(54)	¥6,504	¥1,607	¥71,036

Thousands of U.S. Dollars

				TTIOU3aTIU.	5 OI O.3. DOII	ais					
		Share	eholders' Eq	uity		Revaluati	on and Tra				
	Common stock	Additional paid-in capital	Retained earnings	Treasury stock	Total sharehold- ers' equity	Unrealized gain on holdings of securities	Gain on deferred hedges	Foreign currency translation adjustments	Total revaluation and translation adjustments	Minority interests	Total equity
Balance at March 31, 2006											
(Millions of yen)	\$134,487	\$122,558	\$249,842	\$(1,823)	\$505,064	\$76,265	_	\$(1,531)	\$74,734	\$13,606	\$593,403
Changes during the period	_	_	_	_	_	_	_	_	_	_	
New issue of stock	5,174	5,174	_	_	10,347	_	_	_	_	_	10,347
Surplus dividend	_	_	(9,955)	_	(9,955)	_	_	_	_	_	(9,955)
Directors' bonus of											
profit appropriation	_	_	(693)	_	(693)	_	_	_	_	_	(693)
Net income	_	_	28,023	_	28,023	_	_	_	_	_	28,023
Purchase of treasury stock	_	_	_	(206)	(206)	_	_	_	_	_	(206)
Disposal treasury stock	_	4	_	20	25	_	_	_	_	_	25
Changes in the scope of consolidation	_	_	660	_	660	_	_	_	_	_	660
Changes, net, in items other than shareholders' equit	у —	_	_	_	_	(20,727)	38	1,071	(19,618)	12	(19,605)
Total changes during the period											
(Millions of yen)	5,174	5,178	18,035	(185)	28,201	(20,727)	38	1,071	(19,618)	12	8,595
Balance at March 31,2007	\$139,660	\$127,736	\$267,877	\$(2,009)	\$533,265	\$55,538	\$38	\$(461)	\$55,116	\$13,618	\$601,998

Consolidated Statements of Cash Flows

Japan Pulp and Paper Company Limited and Consolidated Subsidiaries Years ended March 31, 2007 and 2006

	Millions	of Yen	Thousands of U.S. Dollars	
	2007	2006	2007	
Cash Flows from Operating Activities:				
Income before income taxes and minority interests	¥ 6,207	¥ 6,052	\$ 52,603	
Depreciation and amortization	3,016	3,202	25,560	
Decrease (Increase) in accounts receivable	(15,540)	1,827	(131,692)	
Decrease (Increase) in inventories	(2,877)	565	(24,379)	
Increase (Decrease) in accounts payable	7,974	(868)	67,575	
Others, net	1,446	518	12,256	
Subtotal	227	11,296	1,923	
Interest and dividend income	915	806	7,752	
Interest expenses	(880)	(871)	(7,462)	
Income taxes paid	(2,313)	(90)	(19,599)	
Net cash provided by (used in) operating activities	(2,051)	11,141	(17,386)	
Cash Flows from Investing Activities:				
Acquisition of property and equipment	(3,150)	(3,584)	(26,691)	
Proceeds from sales of property and equipment	580	1,003	4,914	
Others, net	479	(433)	4,062	
Net cash used in investing activities	(2,090)	(3,014)	(17,715)	
Cash Flows from Financing Activities:				
Net decrease in debt	(2,556)	(4,925)	(21,658)	
Net increase (decrease) in commercial paper	8,000	(4,000)	67,797	
Cash dividends paid by the Company	(1,175)	(1,075)	(9,955)	
Others, net	(51)	11	(431)	
Net cash provided by (used in) financing activities	4,219	(9,989)	35,753	
Effects of Changes in Exchange Rates on Cash and Cash Equivalents	20	92	170	
Net Increase (Decrease) in Cash and Cash Equivalents	97	(1,769)	823	
Cash and Cash Equivalents at Beginning of Year	2,385	4,075	20,213	
Increase in cash and cash equivalents due to newly consolidated subsidiaries	132	20	1,116	
•	132	20	1,110	
Rise in cash and cash equivalents due to the merger of a consolidated subsidiary with nonconsolidated subsidiaries	_	59	_	
·				
Cash and Cash Equivalents at End of Year	¥ 2,614	¥ 2,385	\$ 22,152	

Please see accompanying Basis for Preparing Consolidated Financial Statements and Notes to Consolidated Financial Statements.

1. Scope of Consolidation

Number of consolidated subsidiaries: 24 subsidiaries

Company names: Nakai Honsha Co., Ltd., JP Resources Co., Ltd., Komaki Kami Ryutsu Center Co., Ltd., Japan Pulp and Paper Information Center Co., Ltd., Nanko Paper Center Co., Ltd., JP Household Supply Co., Ltd., JP Leasing Co., Ltd., Nakai Paper Transport Co., Ltd., Maruni Kamiten Co., Ltd., Yamato Inc., Koyosha Co., Ltd., Showa Packaging Industry Co., Ltd., Chikiriya Co., Ltd., Atsugi Kami Ryutsu Center Co., Ltd., Mikunishiko Co., Ltd., Nihon Soko Co., Ltd. JPP FAR EAST (S) Pte. Ltd., Tai Tak Paper Co., Ltd., Japan Pulp & Paper GmbH, Japan Pulp & Paper Co., (H.K.) Ltd., Japan Pulp & Paper (U.S.A.) Corp., Talico S.A. de C.V., Safeshred Co., Inc., and PT. Oriental Asahi JP Carton Box.

Due to its growing importance, as of the term under review, Yamato Inc. has been added to the scope of consolidation.

PT. Oriental Asahi JP Carton Box is the new trading name of the former PT. Oriental Asahi Lyman Carton Box as of December 1, 2006.

2. Application of the Equity Method

Number of companies accounted for by the equity method: 10 affiliates

Company names: Seihoku Paper Depot Co., Ltd., Cosmo Paper Trading Co., Ltd., Taiho Paper Co., Ltd., Nakatsugawa Packaging Industrial Co., Ltd., Kitakami Paper Co., Ltd., Tokyo Sangyo Yoshi Co., Ltd., Toyo Shigyo Printing Co., Ltd., Japan Pulp & Paper (M) Sdn. Bhd., Kosoku Paper Ltd., and Tai Tak Takeo Fine Paper Co., Ltd.

3. Fiscal Years of Consolidated Subsidiaries

The fiscal years of Japan Pulp and Paper Company Limited (the "Company")'s domestic consolidated subsidiaries are the same as that of the Company. However, the fiscal years of JPP FAR EAST (S) Pte. Ltd., Tai Tak Paper Co., Ltd. Japan Pulp & Paper GmbH, Japan Pulp & Paper Co., (H.K.) Ltd., Japan Pulp & Paper (U.S.A.) Corp., Talico S.A. de C.V., Safeshred Co., Inc., and PT. Oriental Asahi JP Carton Box end on December 31. The Company's consolidated financial statements are prepared based on these subsidiaries' financial statements for their fiscal years. However, adjustments to consolidated figures are made in the case of major transactions occurring during periods falling between the fiscal year-ends of the subsidiaries and that of the Company.

4. Accounting Policies

1) Valuation Basis and Methods of Accounting for Major Assets

(1) Securities

"Other Securities"

Current Quotes Available: Valued at their market prices as of the balance sheet date (All differences in valuations are presented as a component of shareholders' equity, and cost of securities sold is computed using the moving average method.)

Current Quotes Unavailable: Valued at cost using the moving average method

(2) Inventories

Principally valued at cost determined by the first-in, first-out method

(3) Derivatives

Valued at their market prices

2) Depreciation Methods for Major Depreciable Assets

(1) Property and equipment

Principally depreciated by the declining-balance method. However, buildings (excluding structures) acquired on or after April 1, 1998, are depreciated using the straight-line method. In addition, nine consolidated subsidiaries use the straight-line method. Moreover, useful life and residual value are determined according to the same standards as those for the methods prescribed by the Corporate Tax Law.

(2) Intangible fixed assets

Amortized using the straight-line method.

(3) Long-term prepaid expenses

Flat-value amortization

3) Reserves

(1) Allowance for doubtful accounts

To prepare for possible losses on uncollectable receivables, the allowance for doubtful accounts is provided in an amount deemed necessary to cover possible losses based on an actual rate of bad debt losses during a certain period for general debt and in consideration of customers' financial conditions on an individual basis for certain non-performing debt.

(2) Reserve for Bonuses of Directors and Corporate Auditors

To provide for the payment of bonus payments to Directors and Corporate Auditors, the Company makes provisions based on bonus payment estimates for the fiscal year.

(3) Reserve for employee's retirement benefits

The reserve for retirement benefits is provided on an accrual basis based on the projected benefit obligation and plan assets calculated using various actuarial assumptions as of the end of each fiscal year.

4) Leases

Finance leases that do not transfer ownership of the leased property to the lessee are accounted for as operating leases. However, certain overseas consolidated subsidiaries account for leased property under such finance lease transactions as purchase or capitalization transactions.

5) Hedging

The Company employs deferred hedge accounting. In addition, regarding forward exchange contracts, the Company employs allotment accounting in cases where the conditions for such treatment are present. Interest rate swaps that meet the criteria for hedge accounting are accounted for by special methods.

6) Transactions Subject to Consumption Tax

Transactions subject to consumption tax are stated at the amount net of the related consumption tax.

5. Valuation of Assets and Liabilities of Consolidated Subsidiaries

The parent company's portion only of valuation surplus or deficit on assets and liabilities of subsidiaries is recognized in the consolidated financial statements.

6. Amortization of Consolidation Goodwill

Consolidation goodwill is amortized over five years, except for minor amounts that are amortized as one-time charges.

7. Scope of Cash and Cash Equivalents in the Consolidated Statements of Cash Flows

Cash and cash equivalents in the consolidated statements of cash flows are composed of cash on hand and in banks, bank deposits callable on demand and highly liquid short-term investments with maturities of three months or less when purchased and which represent a minor risk of fluctuations in value.

[Changes to Accounting Methods]

(Accounting Standards concerning the Bonuses of Directors and Corporate Auditors)

From the fiscal year under review, the Company has applied "Accounting Standards concerning Corporate Officers' Bonuses" (ASBJ Statement No. 4, November 29, 2005). As a result of this change, selling, general and administrative expense was increased by ¥93 million, and operating income, ordinary income, income before income taxes, and net income were each reduced by that same amount.

(Accounting Standards concerning the Presentation of the Net Assets Portion of the Balance Sheets)

From the fiscal year under review, the Company has applied "Accounting Standards concerning the Presentation of the Net Assets Portion of the Balance Sheets," (ASBJ Statement No. 5, issued on December 9, 2005) and "Application of Accounting Standards Concerning the Presentation of the Net Assets Portion of the Balance Sheets, Etc.," (ASBJ Guidance No. 8, issued on December 9, 2005).

This change did not have any effect on profitability.

The amount corresponding to the total value of shareholders' equity based on the previous presentation method is ¥69,424 million.