

Japan Pulp & Paper Co., Ltd.

Organizational Changes and Change of Directors of the Board and Executive Officers

Japan Pulp & Paper Co., Ltd. resolved the following changes at a meeting of the board of directors on February 8, 2022.

I. Organizational Changes (effective as of April 1, 2022)

- 1. The Corporate Sustainability Division is newly established.
- 2. The Paper Merchant Sales Division and the Printer & End User Sales Division are merged and the new entity is named the Paper Merchant & Printer Sales Division.
- 3. The International Sales Division is renamed the International Business Division.

II. Change of Director of the Board

1. Newly Appointed Director of the Board; end of June, 2022

Name	New
Yoko Suzuki*	Outside Director of the Board

This appointment is subject to final approval at the General Meeting of Shareholders scheduled for the end of June.

In addition, the company plans to register her as an independent director as stipulated by the Tokyo Stock Exchange in the event that he is elected as a director.

^{*}Outside Director as provided for in Article 2-15 of the Companies Act.

III. Change of Executive Officers

1. Promotions and responsibility changes for Executive Officers; effective as of April 1, 2022

Name	New	Current
	Executive Vice President	Executive Vice President
\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	Administration, Planning & Sustainability	Administration & Planning
Yasushi Takei	General Manager,	General Manager,
	Corporate Planning Division	Corporate Planning Division
	Executive Vice President	Senior Vice President
Nobuyuki Matsuura General Manager, Kansai Brand		Deputy General Manager,
	General Manager, Kansai Branch	Kansai Branch
	Senior Vice President	Senior Vice President
Kagetaka Matsuura	General Manager,	General Manager,
	Paper Merchant & Printer Sales Division	Paper Merchant Sales Division
	Executive Officer	Executive Officer
Hiroshi Kashima	General Manager,	General Manager,
	International Business Division	International Sales Division

2. Newly appointed Executive Officers; effective as of April 1, 2022

Name	New	Current
	Executive Officer	Caparal Managar
Shinsuke Yamamoto	General Manager,	General Manager,
	Corporate Sustainability Division	Environment & Safety Promotion Office
	Executive Officer	General Manager,
Satoshi Wada	Deputy General Manager,	Printing & Communication media Dept.
	Kansai Branch	Kansai Branch

3. Executive Officers Retiring on March 31, 2022

Name	Current
Toru Teshima	Executive Vice President
	General Manager, Kansai Branch
	Senior Vice President
Makoto Shimada	General Manager,
	Printer & End User Sales Division

Management Structure (as of April 1, 2022)

Directors of the Board and Audit & Supervisory Board Members

Representative Director, President	Akihiko Watanabe
Representative Director	Chihiro Katsuta*
Directors of the Board	Kazuhiko Sakurai*
	Tetsuo Izawa*
	Itaru Masuda
	Sumiko Takeuchi
Audit & Supervisory Board Members	Rie Uesaka
	Katsunori Kitamura
	Naofumi Higuchi

^{*}Director of the Board also serving as an Executive Officer.

Executive Officers

Senior Executive Vice Presidents	CFO, Raw Materials & Environment	Chihiro Katsuta	
	Paperboard & Household Paper	Kazuhiko Sakurai	
	Paper Sales & Marketing, ICT & Logistics	Tetsuo Izawa	
Executive Vice Presidents	Administration, Planning & Sustainability		
	General Manager, Corporate Planning Division	Yasushi Takei	
	Global Business, Specialties	Mitsutoshi Imamura	
	General Manager, Kansai Branch	Nobuyuki Matsuura	
Senior Vice Presidents	Raw Materials & Environment	Makoto Shirotani	
	General Manager, Newsprint & Publication Paper Sales Division	Koji Ukeguchi	
	General Manager, Paper Merchant & Printer Sales Division	Kagetaka Matsuura	
	General Manager, Chubu Branch	Susumu Tanaami	
	President, OVOL ICT Solutions Co., Ltd.	Fumio Watanabe	
	President, Eco Paper JP Co., Ltd.	Shinichiro Yamamot	
Executive Officers	General Manager, Corporate Sustainability Division	Shinsuke Yamamoto	
	General Manager, Finance & Administration Division	Kenichiro Fujii	
	General Manager, Purchasing Division	Hisaaki Matsuoka	
	General Manager, Industrial Materials Sales Division	Kozo Nishio	
	General Manager, International Business Division	Hiroshi Kashima	
	General Manager,	0 11 11 0	
	Functional Materials Sales Division	Seiichi Suganuma	
	General Manager,	V	
	Raw Materials & Environmental Business Division	Yutaka Endo	
	Deputy General Manager, Kansai Branch	Satoshi Wada	
	General Manager, Kyushu Branch	Shuichi Takeoka	
	General Manager, Kitanihon Branch	Toshihiko Kitayama	
	President, JP Household Supply Co., Ltd.	Takeyuki Matsuura	
	Vice President, JP Corelex Holdings Co., Ltd.	Hiroyuki Ito	
	President, Japan Pulp & Paper (U.S.A.) Corp.	Masaaki Sato	
	Managing Director, Ball & Doggett Group Pty Ltd	Takahiro Miyata	

Management Structure (as of end of June, 2022)

Directors of the Board and Audit & Supervisory Board Members

Representative Director, President	Akihiko Watanabe
Representative Director	Chihiro Katsuta*
Directors of the Board	Kazuhiko Sakurai*
	Tetsuo Izawa*
	Itaru Masuda
	Sumiko Takeuchi
	Yoko Suzuki
Audit & Supervisory Board Members	Rie Uesaka
	Katsunori Kitamura
	Naofumi Higuchi

^{*}Director of the Board also serving as an Executive Officer.

Executive Officers

Senior Executive Vice Presidents	CFO, Raw Materials & Environment	Chihiro Katsuta	
	Paperboard & Household Paper	Kazuhiko Sakurai	
	Paper Sales & Marketing, ICT & Logistics	Tetsuo Izawa	
Executive Vice Presidents	Administration, Planning & Sustainability	Vaquahi Takai	
	General Manager, Corporate Planning Division	Yasushi Takei	
	Global Business, Specialties	Mitsutoshi Imamura	
	General Manager, Kansai Branch	Nobuyuki Matsuura	
Senior Vice Presidents	Raw Materials & Environment	Makoto Shirotani	
	General Manager, Newsprint & Publication Paper Sales Division	Koji Ukeguchi	
	General Manager, Paper Merchant & Printer Sales Division	Kagetaka Matsuura	
	General Manager, Chubu Branch	Susumu Tanaami	
	President, OVOL ICT Solutions Co., Ltd.	Fumio Watanabe	
	President, Eco Paper JP Co., Ltd.	Shinichiro Yamamot	
Executive Officers	General Manager, Corporate Sustainability Division	Shinsuke Yamamoto	
	General Manager, Finance & Administration Division	Kenichiro Fujii	
	General Manager, Purchasing Division	Hisaaki Matsuoka	
	General Manager, Industrial Materials Sales Division	Kozo Nishio	
	General Manager, International Business Division	Hiroshi Kashima	
	General Manager,	0 !! ! ! 0	
	Functional Materials Sales Division	Seiichi Suganuma	
	General Manager,	Waterland Frank	
	Raw Materials & Environmental Business Division	Yutaka Endo	
	Deputy General Manager, Kansai Branch	Satoshi Wada	
	General Manager, Kyushu Branch	Shuichi Takeoka	
	General Manager, Kitanihon Branch	Toshihiko Kitayama	
	President, JP Household Supply Co., Ltd.	Takeyuki Matsuura	
	Vice President, JP Corelex Holdings Co., Ltd.	Hiroyuki Ito	
	President, Japan Pulp & Paper (U.S.A.) Corp.	Masaaki Sato	
	Managing Director, Ball & Doggett Group Pty Ltd	Takahiro Miyata	

The Board of Directors is scheduled to be formally approved at the Annual General Meeting of Shareholders to be held in late June 2022 and the Board of Directors meeting to be held on the same day.